CHALENG 2004 Survey: VA Alaska HCS & RO - 463

#### **VISN 20**

### A. Homeless Veteran Estimates

- 1. Point-in-time estimate of Homeless Veterans (from the CHALENG Point of Contact Survey): 450
- 2. Point-in-time estimate of Veterans who are Chronically Homeless: 120

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions. Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf)

This veteran chronic homeless estimate is a conservative estimate. The following formula was used to obtain this estimate\*:

**450** (point-in-time estimate of homeless veterans in service area) **X 33%** (percentage of veterans served who indicate being homeless for a year or more at intake) **X 80%** (percentage of veterans served who had a mental health or substance abuse disorder) = **120** (facility veteran chronic homeless estimate).

\*Note: point-in-time estimate of homeless veterans in service area comes from CHALENG POC survey. Percentage of veterans 'homeless 1 year or more' and 'mental health or substance abuse disorder' based on FY 2004 homeless veteran intake data provided by the VA Northeast Program Evaluation Center (NEPEC). Percentages are rounded for clarity, so the actual calculated figure may be slightly different.

### 1. Housing Inventory

Housing Inventory	Beds	# of additional beds site could use
Emergency Beds	360	0
Transitional Housing Beds	30	12
Permanent Housing Beds	150	0

# 2. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2004: $\,0\,$

Clothing	Work with Municipality of Anchorage Homeless Services to identify homeless veteran population and clothing needs. Continue to network with Anchorage service providers to increase community awareness of programs available to veterans through Homeless Veterans Service and Health Care for Homeless Veterans.
Transitional living facility	Continue to network with Anchorage service providers to identify creative ways to provide transitional housing in the greater Anchorage area.  Explore possible partnerships with interested and responsible non-profits — to include supporting the VA grant application process with these non-profits. A local non-profit is buying and renovating a hotel to house veterans who fly in from rural Alaska to access VA services.
Clothing	Work with the Municipality of Anchorage Homeless Services to identify homeless veteran population basic needs. Continue outreach efforts in partnership with Brother Francis Shelter to provide counseling and referrals.

Number of Participant Surveys: 27 Non-VA staff Participants: 92%

Homeless/Formerly Homeless: 4%

	eds Ranking (1=Need Onmet 5= Nee	Score	*% want to work	**VHA	**VHA
Rank	Need		on this need now	score	Rank
1	Long-term, permanent housing	2	36%	2.25	1
2	Treatment for dual diagnosis	2.39	0%	3.01	18
	Halfway house or transitional living	2.5	14%		
3	facility			2.76	8
4	Job training	2.5	36%	2.88	14
5	Dental care	2.54	0%	2.34	2
6	Detoxification from substances	2.56	7%	3.11	22
7	Education	2.62	7%	2.88	13
8	Legal assistance	2.62	7%	2.61	4
9	Help managing money	2.67	0%	2.71	7
10	Guardianship (financial)	2.69	0%	2.76	9
	Help with finding a job or getting	2.69	21%		
11	employment			3.00	17
12	Drop-in center or day program	2.71	0%	2.77	10
13	Child care	2.71	0%	2.39	3
14	Treatment for substance abuse	2.72	21%	3.30	28
	Services for emotional or psychiatric	2.72	7%		
15	problems			3.20	25
16	AIDS/HIV testing/counseling	2.76	0%	3.38	30
17	Family counseling	2.81	0%	2.85	12
18	Help with transportation	2.81	0%	2.82	11
19	Emergency (immediate) shelter	2.83	21%	3.04	20
20	TB testing	2.88	0%	3.58	36
21	TB treatment	2.88	0%	3.45	33
22		2.92	0%	2.90	15
23	SSI/SSD process	2.93	0%	3.02	19
	Help getting needed documents or	2.93	0%		
24	identification			3.16	23
25	Glasses	3	0%	2.67	6
26		3.07	0%	3.09	21
27	Eye care	3.08	0%	2.65	5
28	VA disability/pension	3.08	0%	3.33	29
29	Welfare payments	3.08	7%	2.97	16
	Personal hygiene (shower, haircut,				
30	etc.)	3.13	0%	3.21	26
31	Clothing	3.13	0%	3.40	31
32	Hepatitis C testing	3.14	0%	3.41	32
33	Food	3.35	7%	3.56	35
34	Help with medication	3.37	0%	3.18	24
35	Spiritual	3.42	0%	3.30	27
36	Medical services	3.59	0%	3.55	34

<sup>\* %</sup> of Participants who identified this need as one of the top three they would like to work on now. \*\*VHA: Veterans Healthcare Administration (all 138 POC sites, n=4286).

Integration Scale: 1 (low) to 5 (high)	Site	VHA
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	3.14	3.60
Community Accessibility: In general, how accessible do you feel community services are to homeless veterans?	3.09	3.25
VA Commitment: Rate the VA's level of commitment to cooperating with your agency to serve homeless veterans.	3.63	3.91
<b>Community Commitment</b> : Rate your agency's level of commitment to cooperating with the VA to serve homeless veterans.	3.95	4.05
VA Cooperation: Rate the VA's level of cooperation with your agency in coordinating services for homeless veterans.	3.53	3.89
<b>Community Cooperation</b> : Rate your agency's level of cooperation with the VA in coordinating services for homeless veterans.	3.6	3.90
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.17	3.70
Community Service Coordination: Rate the ability of your agency to coordinate clinical services for homeless veterans with the VA.	3.24	3.64

Implementation Scale	Site	VHA
1 = None, no steps taken to initiate implementation of the		1
strategy.		
2 = Low, in planning and/or initial minor steps taken.		
3 = Moderate, significant steps taken but full implementation		
not achieved.		
4 = High, strategy fully implemented. Interagency Coordinating Body - Representatives from the	2.09	2.60
VA and your agency meet formally to exchange information, do	2.09	2.00
needs assessment, plan formal agreements, and promote		
access to services.		
Co-location of Services - Services from the VA and your	1.61	2.24
	1.01	2.24
agency provided in one location. <b>Cross-Training</b> - Staff training about the objectives,	1.57	2.12
procedures and services of the VA and your agency.	1.57	2.12
Interagency Agreements/ Memoranda of Understanding -	1.76	2.47
Formal and informal agreements between the VA and your	1.70	2.41
agency covering such areas as collaboration, referrals, sharing		
client information, or coordinating services.		
Interagency Client Tracking Systems/ Management	1.19	1.77
Information Systems - Shared computer tracking systems that	1.19	1.77
link the VA and your agency to promote information sharing,		
referrals, and client access.		
Pooled/Joint Funding - Combining or layering funds from the	1.14	1.75
VA and your agency to create new resources or services.	1.14	1.73
Uniform Applications, Eligibility Criteria, and Intake	1.27	1.83
Assessments – Standardized form that the client fills out only	1.27	1.03
once to apply for services at the VA and your agency.		
Interagency Services Delivery Team/ Provider Coalition -	1.45	2.21
Service team comprised of staff from the VA and your agency	1.43	2.21
to assist clients with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs	1.27	1.77
from the VA and your agency under one administrative	1.21	1.77
structure to integrate service delivery.		
Flexible Funding – Flexible funding used to fill gaps or acquire	1.09	1.72
additional resources to further systems integration; e.g.	1.00	1.72
existence of a VA and/or community agency fund used for		
contingencies, emergencies, or to purchase services not		
usually available for clients.		
Use of Special Waivers - Waiving requirements for funding,	1.29	1.77
eligibility or service delivery to reduce barriers to service,	1.20	1.77
eliminate duplication of services, or promote access to		
comprehensive services; e.g. VA providing services to clients		
typically ineligible for certain services (e.g. dental) or		
community agencies waiving entry requirements to allow clients		
access to services.		
System Integration Coordinator Position - A specific staff	1.24	1.84
position focused on systems integration activities such as		1.01
identifying agencies, staffing interagency meetings, and		
assisting with joint proposal development.		
Caccioning with Joint proposal actionphilonit.	<u>i                                      </u>	

CHALENG 2004 Survey: VA DOM White City, OR - 692

VISN 20

- A. Homeless Veteran Estimates
- 1. Point-in-time estimate of Homeless Veterans (from the CHALENG Point of Contact Survey): 320
- 2. Point-in-time estimate of Veterans who are Chronically Homeless: <DATA NOT AVAILABLE>

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions. Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf)

This veteran chronic homeless estimate is a conservative estimate. The following formula was used to obtain this estimate\*:

320 (point-in-time estimate of homeless veterans in service area)

X <DATA NOT AVAILABLE>% (percentage of veterans served who indicate being homeless for a year or more at intake) X <DATA NOT AVAILABLE>% (percentage of veterans served who had a mental health or substance abuse disorder) = <DATA NOT AVAILABLE> (facility veteran chronic homeless estimate).

\*Note: point-in-time estimate of homeless veterans in service area comes from CHALENG POC survey. Percentage of veterans 'homeless 1 year or more' and 'mental health or substance abuse disorder' based on FY 2004 homeless veteran intake data provided by the VA Northeast Program Evaluation Center (NEPEC). Percentages are rounded for clarity, so the actual calculated figure may be slightly different.

### 1. Housing Inventory

Housing Inventory	Beds	# of additional beds site could use
Emergency Beds	115	50
Transitional Housing Beds	90	100
Permanent Housing Beds	370	100

# 2. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2004: 13

Transitional living facility	Pursue Per Diem certification and implementation. Continue to encourage development of services and support existing programs.
Long-term, permanent housing	Pursue new 50-bed, residential care facility, supporting construction phase and implementation. Continue to encourage development of services and support existing programs: I.e., "Home-at-Last" scattered leasing program.
Detoxification from substances	Continue to work with the local county government to encourage privatizing of detox services; continue discussion with two separate community-based agencies.

Number of Participant Surveys: 19 Non-VA staff Participants: 100% Homeless/Formerly Homeless: 5%

	eds Ranking (1=Need Onmet 5= Nee	Score	*% want to work	**VHA	**VHA
Rank	Need		on this need now	score	Rank
1	Child care	1.21	6%	2.39	3
2	Long-term, permanent housing	1.26	50%	2.25	1
3	Dental care	1.32	6%	2.34	2
4	Eye care	1.32	0%	2.65	5
5	Discharge upgrade	1.39	0%	2.90	15
6	Glasses	1.42	0%	2.67	6
7	Guardianship (financial)	1.47	6%	2.76	9
8	Halfway house or transitional living facility	1.58	50%	2.76	8
9	Drop-in center or day program	1.58	0%	2.77	10
10	Help managing money	1.58	0%	2.71	7
11	Help with medication	1.63	0%	3.18	24
12	Detoxification from substances	1.68	33%	3.11	22
13	Treatment for dual diagnosis	1.68	0%	3.01	18
14	Welfare payments	1.68	0%	2.97	16
15	Legal assistance	1.74	11%	2.61	4
16	Help with transportation	1.84	0%	2.82	11
17	Women's health care	1.95	11%	3.09	21
18	Education	2	0%	2.88	13
	Services for emotional or psychiatric	2.05	6%		
19	problems			3.20	25
20	Family counseling	2.05	0%	2.85	12
21	AIDS/HIV testing/counseling	2.11	0%	3.38	30
22	TB treatment	2.16	0%	3.45	33
23	Emergency (immediate) shelter	2.21	0%	3.04	20
24	TB testing	2.21	0%	3.58	36
25	Hepatitis C testing	2.21	0%	3.41	32
26	Help getting needed documents or identification	2.21	0%	3.16	23
27	SSI/SSD process	2.26	6%	3.02	19
	Personal hygiene (shower, haircut,				
28	etc.)	2.37	0%	3.21	26
29	Job training	2.37	6%	2.88	14
	Help with finding a job or getting	2.42	0%	_	
30	employment			3.00	17
31	Clothing	2.47	0%	3.40	31
32	Spiritual	2.53	0%	3.30	27
33	Treatment for substance abuse	2.74	11%	3.30	28
34	Medical services	2.74	0%	3.55	34
35	Food	3.05	0%	3.56	35
36	VA disability/pension	3.26	0%	3.33	29

<sup>\* %</sup> of Participants who identified this need as one of the top three they would like to work on now. \*\*VHA: Veterans Healthcare Administration (all 138 POC sites, n=4286).

Integration Scale: 1 (low) to 5 (high)	Site	VHA
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	2.89	3.60
Community Accessibility: In general, how accessible do you feel community services are to homeless veterans?	2.74	3.25
<b>VA Commitment</b> : Rate the VA's level of commitment to cooperating with your agency to serve homeless veterans.	3.18	3.91
<b>Community Commitment</b> : Rate your agency's level of commitment to cooperating with the VA to serve homeless veterans.	4.38	4.05
VA Cooperation: Rate the VA's level of cooperation with your agency in coordinating services for homeless veterans.	3.21	3.89
<b>Community Cooperation</b> : Rate your agency's level of cooperation with the VA in coordinating services for homeless veterans.	4.21	3.90
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.6	3.70
Community Service Coordination: Rate the ability of your agency to coordinate clinical services for homeless veterans with the VA.	3.6	3.64

1 = None, no steps taken to initiate implementation of the strategy. 2 = Low, in planning and/or initial minor steps taken. 3 = Moderate, significant steps taken but full implementation not achieved. 4 = High, strategy fully implemented. Interagency Coordinating Body - Representatives from the VA and your agency meet formally to exchange information, do needs assessment, plan formal agreements, and promote access to services. Co-location of Services - Services from the VA and your agency provided in one location. Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency. Interagency Agreements/ Memoranda of Understanding - Formal and informal agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services. Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access. Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services. Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency. Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to reservice at the VA and your agency. Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resource	Implementation Scale	Site	VHA
2 = Low, in planning and/or initial minor steps taken. 3 = Moderate, significant steps taken but full implementation not achieved. 4 = High, strategy fully implemented.  Interagency Coordinating Body - Representatives from the VA and your agency meet formally to exchange information, do needs assessment, plan formal agreements, and promote access to services.  Co-location of Services - Services from the VA and your agency provided in one location.  Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.  Interagency Agreements/ Memoranda of Understanding - Formal and informal agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.  Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agencies - Combining programs from the VA and/or community agency in the services of comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements for funding, eligibility or service delivery to reduce barrie	1 -		1
2 = Low, in planning and/or initial minor steps taken. 3 = Moderate, significant steps taken but full implementation not achieved. 4 = High, strategy fully implemented. Interagency Coordinating Body - Representatives from the VA and your agency meet formally to exchange information, do needs assessment, plan formal agreements, and promote access to services. Co-location of Services - Services from the VA and your agency provided in one location. Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency. Interagency Agreements/ Memoranda of Understanding - Formal and informal agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.  Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to reate new resources or services. Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Interagency Service Delivery Team/ Provider Coalition - Service seam comprised of staff from the VA and your agency under one administrative structure to integrate service delivery or reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services (e.g. dental) or community agencies, were gencies, or to purchase services to clients t	· · · · · · · · · · · · · · · · · · ·		
3 = Moderate, significant steps taken but full implementation not achieved. 4 = High, strategy fully implemented. 4 = High, strategy fully implemented. Naragency Coordinating Body - Representatives from the VA and your agency meet formally to exchange information, do needs assessment, plan formal agreements, and promote access to services.  Co-location of Services - Services from the VA and your agency provided in one location.  Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.  Interagency Agreements/ Memoranda of Understanding - Formal and informal agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.  Interagency Client Tracking Systems/ Management Information, or coordinating services.  Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate dupl	1		
not achieved. 4 = High, strategy fully implemented. Interagency Coordinating Body - Representatives from the VA and your agency meet formally to exchange information, do needs assessment, plan formal agreements, and promote access to services.  Co-location of Services - Services from the VA and your agency provided in one location.  Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.  Interagency Agreements/ Memoranda of Understanding - Interagency Agreements/ Memoranda of Understanding - Interagency Agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.  Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery.  Light of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service.  System Integration Coordinator Position - A specific staff			
A = High, strategy fully implemented.   Interagency Coordinating Body - Representatives from the VA and your agency meet formally to exchange information, do needs assessment, plan formal agreements, and promote access to services.   1.56   2.60			
Interagency Coordinating Body - Representatives from the VA and your agency meet formally to exchange information, do needs assessment, plan formal agreements, and promote access to services.    Co-location of Services - Services from the VA and your agency provided in one location.			
VA and your agency meet formally to exchange information, do needs assessment, plan formal agreements, and promote access to services.  Co-location of Services - Services from the VA and your agency provided in one location.  Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.  Interagency Agreements/ Memoranda of Understanding - Formal and informal agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.  Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g., existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or services delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A sp		1 56	2.60
needs assessment, plan formal agreements, and promote access to services.  Co-location of Services - Services from the VA and your agency provided in one location.  Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.  Interagency Agreements/ Memoranda of Understanding - Formal and informal agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.  Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Walvers - Walving requirements for funding, eligibility or service delivery. Va providing services to clients typically inelligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services; system Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.50	2.00
access to services.   Co-location of Services - Services from the VA and your agency provided in one location.   1.5   2.24			
Co-location of Services - Services from the VA and your agency provided in one location.   2.24			
agency provided in one location.   Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.		1.5	2.24
Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.   1.28   2.12		1.5	2.24
Interagency Agreements/ Memoranda of Understanding - Formal and informal agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.  Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1 20	2.12
Interagency Agreements/ Memoranda of Understanding - Formal and informal agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.    Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.    Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.    Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.    Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.    Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.    Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.    Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.    System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.20	2.12
Formal and informal agreements between the VA and your agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.  Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.61	2.47
agency covering such areas as collaboration, referrals, sharing client information, or coordinating services.  Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake  Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.01	2.71
Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
Interagency Client Tracking Systems/ Management Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
Information Systems - Shared computer tracking systems that link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.06	1 77
link the VA and your agency to promote information sharing, referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake  Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.00	1.77
referrals, and client access.  Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
Pooled/Joint Funding - Combining or layering funds from the VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments - Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding - Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
VA and your agency to create new resources or services.  Uniform Applications, Eligibility Criteria, and Intake Assessments – Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and	Pooled/ Joint Funding Combining or layering funds from the	1 33	1 75
Uniform Applications, Eligibility Criteria, and Intake Assessments – Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.55	1.73
Assessments – Standardized form that the client fills out only once to apply for services at the VA and your agency.  Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1 11	1.83
Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.11	1.00
Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
Service team comprised of staff from the VA and your agency to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1 47	2 21
to assist clients with multiple needs.  Consolidation of Programs/ Agencies - Combining programs from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		'	
Consolidation of Programs/ Agencies - Combining programs         from the VA and your agency under one administrative       1.22         Structure to integrate service delivery.         Flexible Funding – Flexible funding used to fill gaps or acquire         additional resources to further systems integration; e.g.         existence of a VA and/or community agency fund used for         contingencies, emergencies, or to purchase services not         usually available for clients.         Use of Special Waivers - Waiving requirements for funding,         eligibility or service delivery to reduce barriers to service,         eliminate duplication of services, or promote access to         comprehensive services; e.g. VA providing services to clients         typically ineligible for certain services (e.g. dental) or         community agencies waiving entry requirements to allow clients         access to services.         System Integration Coordinator Position - A specific staff         position focused on systems integration activities such as         identifying agencies, staffing interagency meetings, and			
from the VA and your agency under one administrative structure to integrate service delivery.  Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1 22	1 77
structure to integrate service delivery.  Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.22	1.77
Flexible Funding – Flexible funding used to fill gaps or acquire additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1 17	1 72
existence of a VA and/or community agency fund used for contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		'	1.72
contingencies, emergencies, or to purchase services not usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
usually available for clients.  Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and	, , ,		
Use of Special Waivers - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
eligibility or service delivery to reduce barriers to service, eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.17	1.77
eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and			
position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and		1.06	1.84
identifying agencies, staffing interagency meetings, and		1	-
		1	
	assisting with joint proposal development.		

# CHALENG 2004 Survey: VA Puget Sound HCS (VAMC American Lake - 663A4 and VAMC Seattle, WA - 663), Tacoma, WA

### VISN 20

- A. Homeless Veteran Estimates
- 1. Point-in-time estimate of Homeless Veterans (from the CHALENG Point of Contact Survey): 2400
- 2. Point-in-time estimate of Veterans who are Chronically Homeless: 975

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions. Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf)

This veteran chronic homeless estimate is a conservative estimate. The following formula was used to obtain this estimate\*:

2400 (point-in-time estimate of homeless veterans in service area)

X 52% (percentage of veterans served who indicate being homeless for a year or more at intake) X 78% (percentage of veterans served who had a mental health or substance abuse disorder) = 975 (facility veteran chronic homeless estimate).

\*Note: point-in-time estimate of homeless veterans in service area comes from CHALENG POC survey. Percentage of veterans 'homeless 1 year or more' and 'mental health or substance abuse disorder' based on FY 2004 homeless veteran intake data provided by the VA Northeast Program Evaluation Center (NEPEC). Percentages are rounded for clarity, so the actual calculated figure may be slightly different.

### 1. Housing Inventory

Housing Inventory	Beds	# of additional beds site could use
Emergency Beds	229	150
Transitional Housing Beds	200	150
Permanent Housing Beds	30	400

# 2. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2004: 0

Long-term, permanent housing	Advocacy for Section 8 vouchers replacement/funding. Explore alternative funding sources.
Transitional living	Support existing VA Grant and Per Diem Program. Encourage new
facility	applications.
Dental Care	Fully support existing program. Seek grants.

Number of Participant Surveys: 31 Non-VA staff Participants: 100%

Homeless/Formerly Homeless: 6%

1. 1400	eds Ranking (1=Need Unmet 5= Nee 	Score	*% want to work	**VHA	**VHA
Rank	Need	000.0	on this need now	score	Rank
1	Long-term, permanent housing	1.68	26%	2.25	1
2	Emergency (immediate) shelter	1.84	45%	3.04	20
	Halfway house or transitional living	1.84	39%		
3	facility			2.76	8
4	Treatment for dual diagnosis	2.13	6%	3.01	18
5	Dental care	2.14	0%	2.34	2
6	Drop-in center or day program	2.27	3%	2.77	10
7	Help with medication	2.32	0%	3.18	24
8	Child care	2.32	3%	2.39	3
9	Treatment for substance abuse	2.35	6%	3.30	28
10	Help managing money	2.36	3%	2.71	7
11	Family counseling	2.37	3%	2.85	12
12	Legal assistance	2.41	3%	2.61	4
	Services for emotional or psychiatric	2.42	10%		
13	problems			3.20	25
14	Job training	2.46	0%	2.88	14
15	Detoxification from substances	2.48	6%	3.11	22
16	Glasses	2.48	0%	2.67	6
17	Help with transportation	2.48	0%	2.82	11
	Help with finding a job or getting	2.5	6%		
18	employment			3.00	17
19	Discharge upgrade	2.52	0%	2.90	15
20	Eye care	2.55	0%	2.65	5
21	Women's health care	2.67	0%	3.09	21
	Personal hygiene (shower, haircut,				
22	etc.)	2.73	3%	3.21	26
23	SSI/SSD process	2.77	3%	3.02	19
	Help getting needed documents or	2.79	0%		
24	identification			3.16	23
25	Clothing	2.84	0%	3.40	31
26	Welfare payments	2.86	3%	2.97	16
27	Spiritual	2.86	0%	3.30	27
28	Guardianship (financial)	2.9	10%	2.76	9
29	Education	2.9	3%	2.88	13
30	AIDS/HIV testing/counseling	3.07	3%	3.38	30
31	Hepatitis C testing	3.07	3%	3.41	32
32	VA disability/pension	3.07	3%	3.33	29
33	Medical services	3.1	0%	3.55	34
34	Food	3.32	0%	3.56	35
35	TB treatment	3.34	0%	3.45	33
36	TB testing	3.41	0%	3.58	36

<sup>\* %</sup> of Participants who identified this need as one of the top three they would like to work on now. \*\*VHA: Veterans Healthcare Administration (all 138 POC sites, n=4286).

Integration Scale: 1 (low) to 5 (high)	Site	VHA
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	2.74	3.60
Community Accessibility: In general, how accessible do you feel community services are to homeless veterans?	2.55	3.25
<b>VA Commitment</b> : Rate the VA's level of commitment to cooperating with your agency to serve homeless veterans.	3.23	3.91
<b>Community Commitment</b> : Rate your agency's level of commitment to cooperating with the VA to serve homeless veterans.	3.52	4.05
VA Cooperation: Rate the VA's level of cooperation with your agency in coordinating services for homeless veterans.	3.26	3.89
<b>Community Cooperation</b> : Rate your agency's level of cooperation with the VA in coordinating services for homeless veterans.	3.48	3.90
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	2.61	3.70
Community Service Coordination: Rate the ability of your agency to coordinate clinical services for homeless veterans with the VA.	3.03	3.64

Implementation Scale	Site	VHA
1 = None, no steps taken to initiate implementation of the		****
strategy.		
2 = Low, in planning and/or initial minor steps taken.		
3 = Moderate, significant steps taken but full implementation		
not achieved.		
4 = High, strategy fully implemented. Interagency Coordinating Body - Representatives from the	2.17	2.60
VA and your agency meet formally to exchange information, do	2.17	2.00
needs assessment, plan formal agreements, and promote		
access to services.		
Co-location of Services - Services from the VA and your	1.47	2.24
	1.47	2.24
agency provided in one location.	1.57	2.12
Cross-Training - Staff training about the objectives,	1.57	2.12
procedures and services of the VA and your agency.	1.55	0.47
Interagency Agreements/ Memoranda of Understanding -	1.55	2.47
Formal and informal agreements between the VA and your		
agency covering such areas as collaboration, referrals, sharing		
client information, or coordinating services.	1.34	4 77
Interagency Client Tracking Systems/ Management	1.34	1.77
Information Systems - Shared computer tracking systems that		
link the VA and your agency to promote information sharing,		
referrals, and client access.	1.31	4.75
Pooled/Joint Funding - Combining or layering funds from the	1.31	1.75
VA and your agency to create new resources or services.	1.21	4.02
Uniform Applications, Eligibility Criteria, and Intake	1.21	1.83
Assessments – Standardized form that the client fills out only		
once to apply for services at the VA and your agency.	1.57	2.21
Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency	1.57	2.21
to assist clients with multiple needs.	1.33	1.77
Consolidation of Programs/ Agencies - Combining programs	1.33	1.77
from the VA and your agency under one administrative		
structure to integrate service delivery.	1.43	1.72
Flexible Funding – Flexible funding used to fill gaps or acquire	1.43	1.72
additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for		
, , ,		
contingencies, emergencies, or to purchase services not		
usually available for clients.	1.4	1 77
<b>Use of Special Waivers</b> - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service,	1.4	1.77
1		
eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients		
typically ineligible for certain services (e.g. dental) or		
community agencies waiving entry requirements to allow clients		
access to services.	1	
	1.68	1.84
System Integration Coordinator Position - A specific staff	1.00	1.04
position focused on systems integration activities such as		
identifying agencies, staffing interagency meetings, and		
assisting with joint proposal development.	L	

CHALENG 2004 Survey: VA Roseburg HCS, OR - 653 (Eugene, OR)

### **VISN 20**

### A. Homeless Veteran Estimates

- 1. Point-in-time estimate of Homeless Veterans (from the CHALENG Point of Contact Survey): 4800
- 2. Point-in-time estimate of Veterans who are Chronically Homeless: 1898

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions. Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf)

This veteran chronic homeless estimate is a conservative estimate. The following formula was used to obtain this estimate\*:

**4800** (point-in-time estimate of homeless veterans in service area) **X 44%** (percentage of veterans served who indicate being homeless for a year or more at intake) **X 89%** (percentage of veterans served who had a mental health or substance abuse disorder) = **1898** (facility veteran chronic homeless estimate).

\*Note: point-in-time estimate of homeless veterans in service area comes from CHALENG POC survey. Percentage of veterans 'homeless 1 year or more' and 'mental health or substance abuse disorder' based on FY 2004 homeless veteran intake data provided by the VA Northeast Program Evaluation Center (NEPEC). Percentages are rounded for clarity, so the actual calculated figure may be slightly different.

### 1. Housing Inventory

Housing Inventory	Beds	# of additional beds site could use
Emergency Beds	450	300
Transitional Housing Beds	287	250
Permanent Housing Beds	110	150

# 2. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2004: 15

Transitional living facility	Continue to apply for grants, other financial options and encourage the establishment of more Oxford and residential recovery houses to be set up. Work in tandem with local homeless coalition. Encourage more interaction with local law enforcement.
Immediate shelter	Continue to work with local homeless coalition and HUD to seek funding for more permanent housing. Apply for grants and publicize need for donated housing.
Long-term, permanent housing	Work more closely with existing shelter site regarding expansion of beds.  Encourage other faith-based agencies to apply for grants aimed at locating more shelter beds in other parts of town.

Number of Participant Surveys: 13 Non-VA staff Participants: 23% Homeless/Formerly Homeless: 8%

	eds Ranking (1=Need Onmet 5= Nee	Score	*% want to work	**VHA	**VHA
Rank	Need		on this need now	score	Rank
1	Child care	2	0%	2.39	3
2	Legal assistance	2	0%	2.61	4
3	Drop-in center or day program	2.09	8%	2.77	10
4	Dental care	2.09	8%	2.34	2
5	Help managing money	2.11	0%	2.71	7
6	Long-term, permanent housing	2.18	23%	2.25	1
7	Glasses	2.55	0%	2.67	6
8	Emergency (immediate) shelter	2.58	38%	3.04	20
	Halfway house or transitional living	2.58	54%		
9	facility			2.76	8
10	Guardianship (financial)	2.63	0%	2.76	9
11	Help with transportation	2.7	0%	2.82	11
12	Eye care	2.8	8%	2.65	5
13	Education	2.8	0%	2.88	13
14	Family counseling	2.82	0%	2.85	12
15	Welfare payments	2.89	0%	2.97	16
16	Job training	2.9	0%	2.88	14
	Personal hygiene (shower, haircut,				
17	etc.)	2.92	8%	3.21	26
18	Food	3.08	15%	3.56	35
19	Clothing	3.09	0%	3.40	31
20	SSI/SSD process	3.1	0%	3.02	19
	Help with finding a job or getting	3.1	0%		
21	employment			3.00	17
	Help getting needed documents or	3.1	0%		
22	identification			3.16	23
23	Detoxification from substances	3.18	0%	3.11	22
24	Women's health care	3.2	0%	3.09	21
25	Discharge upgrade	3.22	0%	2.90	15
26	Spiritual	3.25	8%	3.30	27
27	Treatment for dual diagnosis	3.3	0%	3.01	18
28	Help with medication	3.36	0%	3.18	24
	Services for emotional or psychiatric	3.5	8%		
29	problems			3.20	25
30	AIDS/HIV testing/counseling	3.56	0%	3.38	30
31	VA disability/pension	3.6	8%	3.33	29
32	Medical services	3.64	8%	3.55	34
33	TB testing	3.7	8%	3.58	36
34	TB treatment	3.8	0%	3.45	33
35	Treatment for substance abuse	3.82	0%	3.30	28
36	Hepatitis C testing	4	0%	3.41	32

<sup>\* %</sup> of Participants who identified this need as one of the top three they would like to work on now. \*\*VHA: Veterans Healthcare Administration (all 138 POC sites, n=4286).

Integration Scale: 1 (low) to 5 (high)	Site	VHA
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	3.46	3.60
Community Accessibility: In general, how accessible do you feel community services are to homeless veterans?	3.31	3.25
VA Commitment: Rate the VA's level of commitment to cooperating with your agency to serve homeless veterans.	3.27	3.91
<b>Community Commitment</b> : Rate your agency's level of commitment to cooperating with the VA to serve homeless veterans.	3.67	4.05
VA Cooperation: Rate the VA's level of cooperation with your agency in coordinating services for homeless veterans.	3.75	3.89
<b>Community Cooperation</b> : Rate your agency's level of cooperation with the VA in coordinating services for homeless veterans.	3.5	3.90
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.83	3.70
Community Service Coordination: Rate the ability of your agency to coordinate clinical services for homeless veterans with the VA.	3.58	3.64

Implementation Scale	Site	VHA
1 = None, no steps taken to initiate implementation of the		1
strategy.		
2 = Low, in planning and/or initial minor steps taken.		
3 = Moderate, significant steps taken but full implementation		
not achieved.		
4 = High, strategy fully implemented.		
Interagency Coordinating Body - Representatives from the	3.4	2.60
VA and your agency meet formally to exchange information, do	3.4	2.00
needs assessment, plan formal agreements, and promote		
access to services.		
Co-location of Services - Services from the VA and your	3	2.24
agency provided in one location.	3	2.24
Cross-Training - Staff training about the objectives,	2.25	2.12
procedures and services of the VA and your agency.	2.25	2.12
Interagency Agreements/ Memoranda of Understanding -	2.8	2.47
Formal and informal agreements between the VA and your	2.0	2.47
agency covering such areas as collaboration, referrals, sharing		
client information, or coordinating services.		
Interagency Client Tracking Systems/ Management	2	1.77
Information Systems - Shared computer tracking systems that	_	1.77
link the VA and your agency to promote information sharing,		
referrals, and client access.		
Pooled/Joint Funding - Combining or layering funds from the	1.8	1.75
VA and your agency to create new resources or services.	1.0	1.75
Uniform Applications, Eligibility Criteria, and Intake	2.2	1.83
Assessments – Standardized form that the client fills out only	2.2	1.00
once to apply for services at the VA and your agency.		
Interagency Service Delivery Team/ Provider Coalition -	2	2.21
Service team comprised of staff from the VA and your agency	-	
to assist clients with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs	1.8	1.77
from the VA and your agency under one administrative	1.0	/
structure to integrate service delivery.		
Flexible Funding – Flexible funding used to fill gaps or acquire	3	1.72
additional resources to further systems integration; e.g.		
existence of a VA and/or community agency fund used for		
contingencies, emergencies, or to purchase services not		
usually available for clients.		
Use of Special Waivers - Waiving requirements for funding,	2.75	1.77
eligibility or service delivery to reduce barriers to service,		
eliminate duplication of services, or promote access to		
typically ineligible for certain services (e.g. dental) or		
access to services.		
System Integration Coordinator Position - A specific staff	2	1.84
position focused on systems integration activities such as		
identifying agencies, staffing interagency meetings, and		
assisting with joint proposal development.		
comprehensive services; e.g. VA providing services to clients typically ineligible for certain services (e.g. dental) or community agencies waiving entry requirements to allow clients access to services.  System Integration Coordinator Position - A specific staff position focused on systems integration activities such as identifying agencies, staffing interagency meetings, and	2	1.84

CHALENG 2004 Survey: VAMC Boise, ID - 531

#### **VISN 20**

#### A. Homeless Veteran Estimates

- 1. Point-in-time estimate of Homeless Veterans (from the CHALENG Point of Contact Survey): 300
- 2. Point-in-time estimate of Veterans who are Chronically Homeless: 34

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions. Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf)

This veteran chronic homeless estimate is a conservative estimate. The following formula was used to obtain this estimate\*:

300 (point-in-time estimate of homeless veterans in service area)
X 14% (percentage of veterans served who indicate being homeless for a year or more at intake)
X 79% (percentage of veterans served who had a mental health or substance abuse disorder) = 34 (facility veteran chronic homeless estimate).

\*Note: point-in-time estimate of homeless veterans in service area comes from CHALENG POC survey. Percentage of veterans 'homeless 1 year or more' and 'mental health or substance abuse disorder' based on FY 2004 homeless veteran intake data provided by the VA Northeast Program Evaluation Center (NEPEC). Percentages are rounded for clarity, so the actual calculated figure may be slightly different.

### 1. Housing Inventory

Housing Inventory	Beds	# of additional beds site could use
Emergency Beds	100	25
Transitional Housing Beds	30	20
Permanent Housing Beds	10	10

# 2. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2004: 0

Detoxification from substances	Continue to work with homeless coalition and other providers to develop/identify detox beds and facilities. Improve access to these.
Treatment for substance abuse	Work with area providers to identify and access treatment beds. Work with coalition to increase number of treatment slots by community education and advocacy.
Transitional living facility	Work with Boise City to access/utilize VA Grant and Per Diem funding.

Number of Participant Surveys: 6 Non-VA staff Participants: 100% Homeless/Formerly Homeless: 17%

	rus Kanking (1-Need Onniet 5- Net	Score	*% want to work	**VHA	**VHA
Rank	Need		on this need now	score	Rank
1	Treatment for substance abuse	1.5	17%	3.30	28
2	Detoxification from substances	1.67	33%	3.11	22
	Services for emotional or psychiatric	1.67	0%		
3	problems			3.20	25
4	SSI/SSD process	1.8	0%	3.02	19
5	Treatment for dual diagnosis	2	0%	3.01	18
6	Guardianship (financial)	2	0%	2.76	9
7	Job training	2	0%	2.88	14
8	Child care	2	0%	2.39	3
	Halfway house or transitional living	2.17	33%		
9	facility			2.76	8
10	Family counseling	2.17	0%	2.85	12
11	Help managing money	2.17	0%	2.71	7
12	Eye care	2.2	0%	2.65	5
13	Glasses	2.2	0%	2.67	6
14	Dental care	2.4	0%	2.34	2
15	Welfare payments	2.4	0%	2.97	16
	Help getting needed documents or	2.4	17%		
16	identification			3.16	23
17	Legal assistance	2.4	0%	2.61	4
18	Long-term, permanent housing	2.5	0%	2.25	1
19	Medical services	2.5	0%	3.55	34
20	Help with medication	2.5	0%	3.18	24
21	Drop-in center or day program	2.5	0%	2.77	10
	Help with finding a job or getting	2.5	0%		
22	employment			3.00	17
23	Emergency (immediate) shelter	2.6	83%	3.04	20
24	Education	2.6	0%	2.88	13
25	Women's health care	2.67	0%	3.09	21
26	Help with transportation	2.67	0%	2.82	11
27	TB testing	2.8	0%	3.58	36
28	TB treatment	2.8	0%	3.45	33
	Personal hygiene (shower, haircut,				
29	etc.)	3	0%	3.21	26
30	AIDS/HIV testing/counseling	3	0%	3.38	30
31	Hepatitis C testing	3	0%	3.41	32
32	VA disability/pension	3	0%	3.33	29
33	Food	3.17	0%	3.56	35
34	Discharge upgrade	3.2	0%	2.90	15
35	Spiritual	3.4	17%	3.30	27
36		3.5	17%	3.40	31

<sup>\* %</sup> of Participants who identified this need as one of the top three they would like to work on now. \*\*VHA: Veterans Healthcare Administration (all 138 POC sites, n=4286).

Integration Scale: 1 (low) to 5 (high)	Site	VHA
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	3	3.60
Community Accessibility: In general, how accessible do you feel community services are to homeless veterans?	2.67	3.25
VA Commitment: Rate the VA's level of commitment to cooperating with your agency to serve homeless veterans.	3	3.91
<b>Community Commitment</b> : Rate your agency's level of commitment to cooperating with the VA to serve homeless veterans.	4.17	4.05
VA Cooperation: Rate the VA's level of cooperation with your agency in coordinating services for homeless veterans.	3	3.89
<b>Community Cooperation</b> : Rate your agency's level of cooperation with the VA in coordinating services for homeless veterans.	3.6	3.90
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.4	3.70
Community Service Coordination: Rate the ability of your agency to coordinate clinical services for homeless veterans with the VA.	3	3.64

Implementation Scale	Site	VHA
1 = None, no steps taken to initiate implementation of the		1
strategy.		
2 = Low, in planning and/or initial minor steps taken.		
3 = Moderate, significant steps taken but full implementation		
not achieved.		
4 = High, strategy fully implemented. Interagency Coordinating Body - Representatives from the	1.33	2.60
VA and your agency meet formally to exchange information, do	1.33	2.00
needs assessment, plan formal agreements, and promote		
access to services.		
Co-location of Services - Services from the VA and your	1	2.24
	!	2.24
agency provided in one location.	1	2.12
Cross-Training - Staff training about the objectives,	1	2.12
procedures and services of the VA and your agency.	4.22	0.47
Interagency Agreements/ Memoranda of Understanding -	1.33	2.47
Formal and informal agreements between the VA and your		
agency covering such areas as collaboration, referrals, sharing		
client information, or coordinating services.	1	4 77
Interagency Client Tracking Systems/ Management	1	1.77
Information Systems - Shared computer tracking systems that		
link the VA and your agency to promote information sharing,		
referrals, and client access.	1	1 75
Pooled/Joint Funding - Combining or layering funds from the	1	1.75
VA and your agency to create new resources or services.	1	4.00
Uniform Applications, Eligibility Criteria, and Intake	1	1.83
Assessments – Standardized form that the client fills out only		
once to apply for services at the VA and your agency.	1.17	2.21
Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency	1.17	2.21
to assist clients with multiple needs.	1.33	1.77
Consolidation of Programs/ Agencies - Combining programs	1.33	1.77
from the VA and your agency under one administrative		
structure to integrate service delivery.	1.33	1.72
Flexible Funding – Flexible funding used to fill gaps or acquire	1.33	1.72
additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for		
contingencies, emergencies, or to purchase services not		
usually available for clients.  Use of Special Waivers - Waiving requirements for funding,	1.17	1 77
eligibility or service delivery to reduce barriers to service,	1.17	1.77
1		
eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients		
typically ineligible for certain services (e.g. dental) or		
community agencies waiving entry requirements to allow clients		
access to services.		
System Integration Coordinator Position - A specific staff	1.5	1.84
position focused on systems integration activities such as	1.5	1.04
identifying agencies, staffing interagency meetings, and		
assisting with joint proposal development.		
assisting with joint proposal development.	l	

CHALENG 2004 Survey: VAMC Portland, OR - 648

**VISN 20** 

### A. Homeless Veteran Estimates

1. Point-in-time estimate of Homeless Veterans (from the CHALENG Point of Contact Survey): 1700

# 2. Point-in-time estimate of Veterans who are Chronically Homeless: 349

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions. Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf)

This veteran chronic homeless estimate is a conservative estimate. The following formula was used to obtain this estimate\*:

**1700** (point-in-time estimate of homeless veterans in service area) **X 28%** (percentage of veterans served who indicate being homeless for a year or more at intake) **X 74%** (percentage of veterans served who had a mental health or substance abuse disorder) = **349** (facility veteran chronic homeless estimate).

\*Note: point-in-time estimate of homeless veterans in service area comes from CHALENG POC survey. Percentage of veterans 'homeless 1 year or more' and 'mental health or substance abuse disorder' based on FY 2004 homeless veteran intake data provided by the VA Northeast Program Evaluation Center (NEPEC). Percentages are rounded for clarity, so the actual calculated figure may be slightly different.

### 1. Housing Inventory

Housing Inventory	Beds	# of additional beds site could use
Emergency Beds	120	140
Transitional Housing Beds	183	30
Permanent Housing Beds	75	5

# 2. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2004: $\,0\,$

Long-term, permanent housing	Continue efforts with Community Partners for Affordable Housing in Portland, Oregon, to develop seven additional SEPA. Long-term, Section 8, project-based, senior housing units.
Transitional living facility	Currently enhancing alliance with Central City Concerns to finalize 50 VA Grant and Per Diem housing slots to meet increased transitional housing need.
Help with Transportation	We have recently enhanced access to Clark County veterans funds and shared resources for bus tokens and passes between VAMC, Central City Concerns, and State Employment Offices. Continue VA Vocational Rehabilitation assistance with DMV to clear up outstanding matters and lay ground work for reinstatement of licenses. Work with Transit Systems (OR/WA) to expedite honored citizens discount bus passes.

Number of Participant Surveys: 28 Non-VA staff Participants: 64% Homeless/Formerly Homeless: 11%

	eds Ranking (1=Need Onmet 5= Nee	Score	*% want to work	**VHA	**VHA
Rank	Need		on this need now	score	Rank
1	Dental care	1.63	21%	2.34	2
2	Long-term, permanent housing	1.89	38%	2.25	1
3	Legal assistance	2.08	0%	2.61	4
4	Glasses	2.16	0%	2.67	6
5	Eye care	2.25	0%	2.65	5
6	Help with transportation	2.28	8%	2.82	11
7	Child care	2.43	0%	2.39	3
8	Halfway house or transitional living facility	2.44	21%	2.76	8
9	Emergency (immediate) shelter	2.48	8%	3.04	20
10	Welfare payments	2.5	0%	2.97	16
11	SSI/SSD process	2.5	0%	3.02	19
12		2.52	8%	2.71	7
13	Family counseling	2.54	0%	2.85	12
14	Drop-in center or day program	2.56	0%	2.77	10
15	Education	2.68	8%	2.88	13
16	Help with medication	2.69	8%	3.18	24
17	Treatment for dual diagnosis	2.78	4%	3.01	18
18	Guardianship (financial)	2.78	0%	2.76	9
	Personal hygiene (shower, haircut,				
19	etc.)	2.81	4%	3.21	26
20	Discharge upgrade	2.88	0%	2.90	15
21	Medical services	2.93	0%	3.55	34
22	Services for emotional or psychiatric problems	2.96	4%	3.20	25
23	Detoxification from substances	3	4%	3.11	22
24	Treatment for substance abuse	3.04	13%	3.30	28
25	Women's health care	3.04	0%	3.09	21
26	Job training	3.08	8%	2.88	14
27	VA disability/pension	3.12	4%	3.33	29
28	Clothing	3.15	8%	3.40	31
29	Help getting needed documents or identification	3.16	0%	3.16	23
30	AIDS/HIV testing/counseling	3.17	0%	3.38	30
31	Hepatitis C testing	3.25	0%	3.41	32
	Help with finding a job or getting	3.28	17%		
32	employment			3.00	17
33	TB treatment	3.44	0%	3.45	33
34	Spiritual	3.5	0%	3.30	27
35	Food	3.7	8%	3.56	35
36	TB testing	3.72	0%	3.58	36

<sup>\* %</sup> of Participants who identified this need as one of the top three they would like to work on now. \*\*VHA: Veterans Healthcare Administration (all 138 POC sites, n=4286).

Integration Scale: 1 (low) to 5 (high)	Site	VHA
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	3.16	3.60
Community Accessibility: In general, how accessible do you feel community services are to homeless veterans?	3.16	3.25
VA Commitment: Rate the VA's level of commitment to cooperating with your agency to serve homeless veterans.	3.36	3.91
<b>Community Commitment</b> : Rate your agency's level of commitment to cooperating with the VA to serve homeless veterans.	3.74	4.05
VA Cooperation: Rate the VA's level of cooperation with your agency in coordinating services for homeless veterans.	3.71	3.89
<b>Community Cooperation</b> : Rate your agency's level of cooperation with the VA in coordinating services for homeless veterans.	3.87	3.90
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.29	3.70
Community Service Coordination: Rate the ability of your agency to coordinate clinical services for homeless veterans with the VA.	3.29	3.64

Implementation Scale	Site	VHA
1 = None, no steps taken to initiate implementation of the		1111
strategy.		
2 = Low, in planning and/or initial minor steps taken.		
3 = Moderate, significant steps taken but full implementation		
not achieved.		
4 = High, strategy fully implemented. Interagency Coordinating Body - Representatives from the	2.79	2.60
VA and your agency meet formally to exchange information, do	2.19	2.00
needs assessment, plan formal agreements, and promote		
access to services.		
Co-location of Services - Services from the VA and your	2.28	2.24
	2.20	2.24
agency provided in one location.	2.11	2.12
Cross-Training - Staff training about the objectives,	2.11	2.12
procedures and services of the VA and your agency.	0.74	0.47
Interagency Agreements/ Memoranda of Understanding -	2.74	2.47
Formal and informal agreements between the VA and your		
agency covering such areas as collaboration, referrals, sharing		
client information, or coordinating services.	1.89	4 77
Interagency Client Tracking Systems/ Management	1.09	1.77
Information Systems - Shared computer tracking systems that		
link the VA and your agency to promote information sharing,		
referrals, and client access.	1.95	1 75
Pooled/Joint Funding - Combining or layering funds from the	1.95	1.75
VA and your agency to create new resources or services.	1.89	4.02
Uniform Applications, Eligibility Criteria, and Intake	1.89	1.83
Assessments – Standardized form that the client fills out only		
once to apply for services at the VA and your agency.	2.53	2.21
Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency	2.55	2.21
to assist clients with multiple needs.	2.05	1.77
Consolidation of Programs/ Agencies - Combining programs	2.05	1.77
from the VA and your agency under one administrative		
structure to integrate service delivery.	2	1.72
Flexible Funding – Flexible funding used to fill gaps or acquire	~	1.72
additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for		
, , ,		
contingencies, emergencies, or to purchase services not		
usually available for clients.	1.00	1 77
<b>Use of Special Waivers</b> - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service,	1.89	1.77
1		
eliminate duplication of services, or promote access to comprehensive services; e.g. VA providing services to clients		
typically ineligible for certain services (e.g. dental) or		
community agencies waiving entry requirements to allow clients		
access to services.		
System Integration Coordinator Position - A specific staff	2.05	1.84
position focused on systems integration activities such as	2.05	1.04
identifying agencies, staffing interagency meetings, and		
assisting with joint proposal development.		
assisting with joint proposal development.	I .	

CHALENG 2004 Survey: VAMC Spokane, WA - 668

#### **VISN 20**

#### A. Homeless Veteran Estimates

- 1. Point-in-time estimate of Homeless Veterans (from the CHALENG Point of Contact Survey): 3600
- 2. Point-in-time estimate of Veterans who are Chronically Homeless: 734

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions. Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf)

This veteran chronic homeless estimate is a conservative estimate. The following formula was used to obtain this estimate\*:

**3600** (point-in-time estimate of homeless veterans in service area) **X 25%** (percentage of veterans served who indicate being homeless for a year or more at intake) **X 82%** (percentage of veterans served who had a mental health or substance abuse disorder) = **734** (facility veteran chronic homeless estimate).

\*Note: point-in-time estimate of homeless veterans in service area comes from CHALENG POC survey. Percentage of veterans 'homeless 1 year or more' and 'mental health or substance abuse disorder' based on FY 2004 homeless veteran intake data provided by the VA Northeast Program Evaluation Center (NEPEC). Percentages are rounded for clarity, so the actual calculated figure may be slightly different.

### 1. Housing Inventory

Housing Inventory	Beds	# of additional beds site could use
Emergency Beds	660	50
Transitional Housing Beds	40	0
Permanent Housing Beds	16	0

# 2. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2004: 35

Services for emotional or psychiatric problems	New psychiatrist has been hired and will spend some of his time with substance abuse treatment and homeless. No new support staff have been hired to work with veterans.
Women's Health Care	Inroads have been established with Vet Outreach Center. Will work with community resources to develop alternative access.
Dental Care	Although we have had some success with acute access, ongoing care and treatment are still a problem. VA dental clinic is tasked with treating returning Iraqi veterans and has not been able to routinely address homeless veteran issues.

Number of Participant Surveys: 47 Non-VA staff Participants: 73% Homeless/Formerly Homeless: 49%

	eds Ranking (1=Need Onmet 5= Nee	Score	*% want to work	**VHA	**VHA
Rank	Need		on this need now	score	Rank
1	Dental care	2.38	20%	2.34	2
2	Child care	2.45	0%	2.39	3
3	Treatment for dual diagnosis	2.47	22%	3.01	18
4	Long-term, permanent housing	2.53	20%	2.25	1
5	Family counseling	2.64	4%	2.85	12
6	Women's health care	2.71	9%	3.09	21
7	Legal assistance	2.76	2%	2.61	4
8	Help with finding a job or getting employment	2.91	11%	3.00	17
9	Guardianship (financial)	2.96	0%	2.76	9
10	Job training	2.96	7%	2.88	14
11	SSI/SSD process	3	4%	3.02	19
12	Spiritual	3.05	4%	3.30	27
13	Drop-in center or day program	3.07	2%	2.77	10
14	Eye care	3.09	2%	2.65	5
15	Glasses	3.09	0%	2.67	6
16	Welfare payments	3.09	2%	2.97	16
17	Help managing money	3.11	4%	2.71	7
18	Discharge upgrade	3.11	0%	2.90	15
19	Education	3.17	7%	2.88	13
20	Help with transportation	3.2	2%	2.82	11
	Halfway house or transitional living	3.28	13%		
21	facility			2.76	8
22	Emergency (immediate) shelter	3.45	16%	3.04	20
	Services for emotional or psychiatric	3.45	7%		
23	problems			3.20	25
24	VA disability/pension	3.45	13%	3.33	29
	Personal hygiene (shower, haircut,				
25	etc.)	3.6	0%	3.21	26
26	TB testing	3.65	0%	3.58	36
27	TB treatment	3.65	0%	3.45	33
28	Detoxification from substances	3.66	4%	3.11	22
29	Help getting needed documents or identification	3.66	2%	3.16	23
30	AIDS/HIV testing/counseling	3.69	0%	3.38	30
31	Medical services	3.72	0%	3.55	34
32	Help with medication	3.74	2%	3.18	24
33	Clothing	3.87	2%	3.40	31
34	Treatment for substance abuse	3.93	7%	3.30	28
35	Hepatitis C testing	3.94	2%	3.41	32
36	Food	3.96	7%	3.56	35

<sup>\* %</sup> of Participants who identified this need as one of the top three they would like to work on now. \*\*VHA: Veterans Healthcare Administration (all 138 POC sites, n=4286).

Integration Scale: 1 (low) to 5 (high)	Site	VHA
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	3.81	3.60
Community Accessibility: In general, how accessible do you feel community services are to homeless veterans?	3.23	3.25
VA Commitment: Rate the VA's level of commitment to cooperating with your agency to serve homeless veterans.	3.89	3.91
<b>Community Commitment</b> : Rate your agency's level of commitment to cooperating with the VA to serve homeless veterans.	3.7	4.05
VA Cooperation: Rate the VA's level of cooperation with your agency in coordinating services for homeless veterans.	4.06	3.89
<b>Community Cooperation</b> : Rate your agency's level of cooperation with the VA in coordinating services for homeless veterans.	3.77	3.90
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.85	3.70
Community Service Coordination: Rate the ability of your agency to coordinate clinical services for homeless veterans with the VA.	3.64	3.64

Implementation Scale	Site	VHA
1 = None, no steps taken to initiate implementation of the		1111
strategy.		
2 = Low, in planning and/or initial minor steps taken.		
3 = Moderate, significant steps taken but full implementation		
not achieved.		
4 = High, strategy fully implemented. Interagency Coordinating Body - Representatives from the	3.29	2.60
VA and your agency meet formally to exchange information, do	3.29	2.00
needs assessment, plan formal agreements, and promote		
access to services.		
Co-location of Services - Services from the VA and your	2.69	2.24
	2.09	2.24
agency provided in one location.	2.29	2.12
Cross-Training - Staff training about the objectives,	2.29	2.12
procedures and services of the VA and your agency.	2.71	2.47
Interagency Agreements/ Memoranda of Understanding -	2.71	2.47
Formal and informal agreements between the VA and your		
agency covering such areas as collaboration, referrals, sharing		
client information, or coordinating services.	2.5	4 77
Interagency Client Tracking Systems/ Management	2.5	1.77
Information Systems - Shared computer tracking systems that		
link the VA and your agency to promote information sharing,		
referrals, and client access.	2.36	1 75
Pooled/Joint Funding - Combining or layering funds from the	2.30	1.75
VA and your agency to create new resources or services.	1.86	4.02
Uniform Applications, Eligibility Criteria, and Intake	1.80	1.83
Assessments – Standardized form that the client fills out only		
once to apply for services at the VA and your agency.	2.57	2.21
Interagency Service Delivery Team/ Provider Coalition - Service team comprised of staff from the VA and your agency	2.37	2.21
to assist clients with multiple needs.	2.07	1.77
Consolidation of Programs/ Agencies - Combining programs	2.07	1.77
from the VA and your agency under one administrative		
structure to integrate service delivery.	2.21	1.72
Flexible Funding – Flexible funding used to fill gaps or acquire	2.21	1.72
additional resources to further systems integration; e.g. existence of a VA and/or community agency fund used for		
, , ,		
contingencies, emergencies, or to purchase services not		
usually available for clients.	2.14	1 77
<b>Use of Special Waivers</b> - Waiving requirements for funding, eligibility or service delivery to reduce barriers to service,	2.14	1.77
eliminate duplication of services, or promote access to		
comprehensive services; e.g. VA providing services to clients		
typically ineligible for certain services (e.g. dental) or		
community agencies waiving entry requirements to allow clients		
access to services.		
System Integration Coordinator Position - A specific staff	2	1.84
position focused on systems integration activities such as	_	1.04
identifying agencies, staffing interagency meetings, and		
assisting with joint proposal development.		
assisting with joint proposal development.		

CHALENG 2004 Survey: VAMC Walla Walla, WA - 687

#### VISN 20

#### A. Homeless Veteran Estimates

- 1. Point-in-time estimate of Homeless Veterans (from the CHALENG Point of Contact Survey): 395
- 2. Point-in-time estimate of Veterans who are Chronically Homeless: 107

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions. Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf)

This veteran chronic homeless estimate is a conservative estimate. The following formula was used to obtain this estimate\*:

**395** (point-in-time estimate of homeless veterans in service area) **X 39%** (percentage of veterans served who indicate being homeless for a year or more at intake) **X 69%** (percentage of veterans served who had a mental health or substance abuse disorder) = **107** (facility veteran chronic homeless estimate).

\*Note: point-in-time estimate of homeless veterans in service area comes from CHALENG POC survey. Percentage of veterans 'homeless 1 year or more' and 'mental health or substance abuse disorder' based on FY 2004 homeless veteran intake data provided by the VA Northeast Program Evaluation Center (NEPEC). Percentages are rounded for clarity, so the actual calculated figure may be slightly different.

### 1. Housing Inventory

Housing Inventory	Beds	# of additional beds site could use
Emergency Beds	37	30
Transitional Housing Beds	20	7
Permanent Housing Beds	20	20

# 2. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2004: 3

Dental Care	Utilize VA Dental Services under VHA 2002-080. Use dental van at next Stand Down and visits at Yakima. Use Washington State Dept. of Veteran Affairs funds for dental visits.
Transitional living	Refer veterans to Yakima transitional house. Discuss possibility of
facility	starting Oxford House in Walla Walla.
Long-term,	Seek Section 8 vouchers from Walla Walla. Meet with Walla Walla
permanent housing	Renters Association and VA Mental Health Services to increase access to
	low-income housing. Endorse Walla Walla ten-year plan to end
	homelessness.

Number of Participant Surveys: 25 Non-VA staff Participants: 72% Homeless/Formerly Homeless: 40%

	eds Ranking (1=Need Onmet 5= Nee	Score	*% want to work	**VHA	**VHA
Rank	Need		on this need now	score	Rank
1	Dental care	2.27	21%	2.34	2
2	Child care	2.53	5%	2.39	3
3	Drop-in center or day program	2.56	5%	2.77	10
4	Legal assistance	2.75	5%	2.61	4
5	Eye care	2.86	5%	2.65	5
6	Long-term, permanent housing	2.92	37%	2.25	1
7	Women's health care	2.94	16%	3.09	21
8	Guardianship (financial)	3	0%	2.76	9
9	Glasses	3.05	0%	2.67	6
10	Family counseling	3.09	0%	2.85	12
11	SSI/SSD process	3.11	0%	3.02	19
12	Help managing money	3.11	0%	2.71	7
13	Treatment for dual diagnosis	3.17	0%	3.01	18
14	Welfare payments	3.22	0%	2.97	16
	Services for emotional or psychiatric	3.26	21%		
15	problems			3.20	25
16	Emergency (immediate) shelter	3.36	21%	3.04	20
17	Job training	3.37	5%	2.88	14
18	Discharge upgrade	3.41	0%	2.90	15
19	Education	3.42	5%	2.88	13
20	Help with medication	3.45	0%	3.18	24
21	Help with transportation	3.6	0%	2.82	11
22	Spiritual	3.63	5%	3.30	27
23	Clothing	3.65	0%	3.40	31
24	VA disability/pension	3.68	0%	3.33	29
25	AIDS/HIV testing/counseling	3.7	0%	3.38	30
	Help with finding a job or getting	3.72	0%		
26	employment			3.00	17
27	Detoxification from substances	3.74	5%	3.11	22
28	Medical services	3.78	5%	3.55	34
	Halfway house or transitional living	3.83	21%		
29	facility			2.76	8
	Personal hygiene (shower, haircut,				
30	etc.)	3.87	0%	3.21	26
	Help getting needed documents or	3.94	0%		
31	identification			3.16	23
32	Hepatitis C testing	3.95	0%	3.41	32
33	Treatment for substance abuse	3.96	5%	3.30	28
34	TB testing	4	0%	3.58	36
35	TB treatment	4.06	0%	3.45	33
36	Food	4.17	0%	3.56	35

<sup>\* %</sup> of Participants who identified this need as one of the top three they would like to work on now. \*\*VHA: Veterans Healthcare Administration (all 138 POC sites, n=4286).

Integration Scale: 1 (low) to 5 (high)	Site	VHA
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	4.24	3.60
Community Accessibility: In general, how accessible do you feel community services are to homeless veterans?	3.57	3.25
VA Commitment: Rate the VA's level of commitment to cooperating with your agency to serve homeless veterans.	4.36	3.91
<b>Community Commitment</b> : Rate your agency's level of commitment to cooperating with the VA to serve homeless veterans.	4.09	4.05
VA Cooperation: Rate the VA's level of cooperation with your agency in coordinating services for homeless veterans.	4.24	3.89
<b>Community Cooperation</b> : Rate your agency's level of cooperation with the VA in coordinating services for homeless veterans.	3.68	3.90
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.55	3.70
Community Service Coordination: Rate the ability of your agency to coordinate clinical services for homeless veterans with the VA.	3.32	3.64

Implementation Scale	Site	VHA
1 = None, no steps taken to initiate implementation of the		1
strategy.		
<b>2 = Low</b> , in planning and/or initial minor steps taken.		
3 = Moderate, significant steps taken but full implementation		
not achieved.		
4 = High, strategy fully implemented. Interagency Coordinating Body - Representatives from the	3.21	2.60
VA and your agency meet formally to exchange information, do	3.21	2.00
needs assessment, plan formal agreements, and promote		
access to services.		
Co-location of Services - Services from the VA and your	2.32	2.24
	2.32	2.24
agency provided in one location. <b>Cross-Training</b> - Staff training about the objectives,	2.68	2.12
procedures and services of the VA and your agency.	2.00	2.12
Interagency Agreements/ Memoranda of Understanding -	2.53	2.47
Formal and informal agreements between the VA and your	2.55	2.41
agency covering such areas as collaboration, referrals, sharing		
client information, or coordinating services.		
Interagency Client Tracking Systems/ Management	2	1.77
Information Systems - Shared computer tracking systems that	2	1.77
link the VA and your agency to promote information sharing,		
referrals, and client access.		
Pooled/Joint Funding - Combining or layering funds from the	2.11	1.75
VA and your agency to create new resources or services.	2.11	1.75
Uniform Applications, Eligibility Criteria, and Intake	2.32	1.83
Assessments – Standardized form that the client fills out only	2.52	1.00
once to apply for services at the VA and your agency.		
Interagency Service Delivery Team/ Provider Coalition -	2.37	2.21
Service team comprised of staff from the VA and your agency	2.07	
to assist clients with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs	1.84	1.77
from the VA and your agency under one administrative	1.01	1.77
structure to integrate service delivery.		
Flexible Funding – Flexible funding used to fill gaps or acquire	2.26	1.72
additional resources to further systems integration; e.g.		···-
existence of a VA and/or community agency fund used for		
contingencies, emergencies, or to purchase services not		
usually available for clients.		
Use of Special Waivers - Waiving requirements for funding,	2.12	1.77
eligibility or service delivery to reduce barriers to service,		
eliminate duplication of services, or promote access to		
comprehensive services; e.g. VA providing services to clients		
typically ineligible for certain services (e.g. dental) or		
community agencies waiving entry requirements to allow clients		
access to services.		
System Integration Coordinator Position - A specific staff	2.41	1.84
position focused on systems integration activities such as		
identifying agencies, staffing interagency meetings, and		
assisting with joint proposal development.		